

# International Master's programs

brochure 2015-2016



# Table of contents

Feel at home at Tilburg University	3
About Tilburg University	4
Key figures	5
Master's programs Tilburg School of Economics and Management	6
Master's programs Tilburg Law School	26
Master's programs Tilburg School of Social and Behavioral Sciences	38
Master's programs Tilburg School of Humanities	46
Master's program Tilburg School of Catholic Theology	54
Application and admission	56
Financial matters	56
Student services	58
Tilburg and the Netherlands	61
Map of the Netherlands in Europe	62



## Feel at home at Tilburg University

Studying at Tilburg University means studying at a world-class university on a lively campus, in the vibrant city of Tilburg. Our university occupies a leading position in international rankings and is renowned for its research into people and society. We have also been voted best specialist university in the Netherlands in the field of education.

Studying at Tilburg University also means 'understanding society': each day, our teachers and scholars apply their advanced knowledge to the most pressing issues facing the global community. The moment you arrive at Tilburg University, you will join this international and multicultural community of academics, students and support staff.

You will soon feel at home at our university, where you will be challenged by our excellent English-taught Master's and Research Master's programs. Living and learning in one of the most internationally-oriented countries in Europe also guarantees that you will enjoy an internationally and culturally diverse student life.

I wish you the best of luck in deciding which of our excellent programs best fits your interests, and I hope to welcome you to our campus in the next academic year.

Professor Philip Eijlander  
*Rector Magnificus*

# About Tilburg University

Choosing Tilburg University means choosing to study at one of Europe's most respected institutions. We regularly take a leading position in international rankings and are known for our international orientation: students from 93 countries currently study at the university, so our campus really is a 'global village' of diversity. Moreover, each one of our high-profile and innovative degree programs is accredited by the NVAO, the Accreditation Organization of the Netherlands and Flanders.

The NVAO has awarded Tilburg University the Education Quality Assurance Label. The NVAO assessment panel concluded that Tilburg University is home to a vibrant and stimulating quality culture and has a relevant and widely supported vision on educational quality.

## UNDERSTANDING SOCIETY

At Tilburg University, our mission is to inspire students and faculty members to contribute to the development of a better, fairer and more sustainable society. Important societal and global issues, varying from ageing, individualism and religious differences, to climate change and poverty, form the backdrop to learning in our educational programs. At Tilburg University, you will become more aware of the issues facing our globalizing world and how your future decisions will impact society.

## TOP RESEARCH AND INNOVATION

Tilburg University is founded on world-class scientific research, which is regularly assessed by leading academics, both nationally and internationally. Ranked among the best in Europe, our research is carried out using innovative and multi-disciplinary approaches. As a student at Tilburg University, you will be equipped to analyze complex questions and trained to transfer your knowledge to add value to society.

Find out more about Tilburg University at:

[www.tilburguniversity.edu/about-tilburg-university](http://www.tilburguniversity.edu/about-tilburg-university)

# Key figures

## TILBURG UNIVERSITY IN A NUTSHELL: HERE ARE SOME ANNUAL FIGURES

- 12,599 students
- 1,820 international students from 93 countries
- 1,561 staff members
- 175 full professors
- 47 degree programs taught in English
- 132 PhD degrees awarded

## RANKINGS

- Best specialist university in the Netherlands, in Elsevier's Higher Education Review (every year since 2007)
- Top 500 Academic Ranking of the World Universities (Shanghai ranking, 2011, 2012 and 2013)
- # 11 (Europe) in the Academic Ranking of World Universities in Social Science and # 7 (Europe) in the Academic Ranking of World Universities in Economics / Business (Shanghai ranking, 2013)
- # 15 (Europe) in the Times Higher Education World University Rankings for Social Sciences (2013)
- # 42 in Economics & Econometrics, # 52 in Accounting & Finance, and # 70 in Psychology according to the QS World University Rankings (2013)
- # 32 (World) in the UT Dallas Top 100 Business School Research Ranking (2014)
- # 3 (Europe) and # 19 (World) in the Tilburg University Economics Ranking (EconTop): World Top 100 of Economics Schools
- # 1 in the ranking of Top International Law Schools and # 2 in the ranking of Top Economics Departments & Research Centers according to the Social Science Research Network (2014 | [www.ssrn.com](http://www.ssrn.com))

For more information on rankings and accreditations, please visit

[www.tilburguniversity.edu/rankings](http://www.tilburguniversity.edu/rankings)

# Welcome to the Tilburg School of Economics and Management

Are you ambitious? Tilburg is the Intelligent Choice! At the Tilburg School of Economics and Management, we make it our business to stay at the forefront of global economics and management knowledge. Our leading economists initiate and conduct a wide variety of exciting, multidisciplinary, international research collaborations. They develop the knowledge that informs global business practice and shapes international business policy. This underpins the excellence of our programs.

## WHAT WE CAN OFFER YOU:

- An international environment: 5500 students from more than 80 different countries study here
- Excellent quality of research and education: we belong to the European top 10 in Economics and Business according to the Shanghai ranking
- Thirteen Master's programs, two multiple degree programs, and two Research Master's programs to fulfil your needs, whether you intend to pursue a career in industry, business, government, an NGO, or academia
- Programs that are accredited by the AACSB, CFA and NVAO
- Research-based learning: You will learn how to conduct research and how to apply its results. You will be provided with the skills and attitude needed to work independently and think analytically – important skills in your future career
- Teaching by internationally reputed professors, world-leading scholars known for their academic publications and influence in policy circles
- An outstanding foundation for a future career; degrees from our School are respected by employers around the world



<b>Length of programs</b>	Master's program: 1 year Research Master's program: 2 years	
<b>Study mode</b>	Full-time	
<b>Degree</b>	Master of Science (MSc)	
<b>Language of instruction</b>	English	
<b>Language requirements</b>	Master's:	TOEFL: 90 (internet-based) IELTS: 6.5 (6.0 min. for all parts) Cambridge CAE or CPE
	Research Master's:	TOEFL: 100 internet-based IELTS: 7 (6.5 min. for all parts) Cambridge CAE: level B or higher Cambridge CPE
<b>Additional requirements</b>	GMAT or GRE (students from partner universities are exempted)	
<b>Start date</b>	The end of January or the end of August The Master's programs in Finance, International Business Tax Economics, IMMIT, IMSE and the Research Master's programs only start in the end of August	
<b>Teaching methods</b>	Learning focuses on lectures, seminars, and groupwork	
<b>Assessment</b>	Written exams, oral exams, assignments and the final thesis	
<b>Application deadlines</b>	Master's:	Fall intake: 1 April for non-EEA applicants 1 July for EEA applicants Spring intake: 1 October
	Research Master's:	1 February for all applicants seeking funding 1 April for all other applicants
<b>More information</b>	E-mail: <a href="mailto:info-TiSEM@tilburguniversity.edu">info-TiSEM@tilburguniversity.edu</a> Phone: +31 13 466 2512	

# MSc Accounting



The Master's program in Accounting offers you an unbeatable start to an international career as a financial specialist and a strong foundation for a future general management position. Gain an in-depth, scientific and practically-relevant understanding of financial and management accounting and other related subjects, including corporate financial reporting and auditing, during this comprehensive graduate program. A flexible format allows you to develop specialized expertise by following one of two different tracks.

<b>Key courses</b>	Management Control Systems, Corporate Financial Reporting and Advanced Financial Accounting
<b>Career prospects</b>	Outstanding career prospects, whether your future is in accounting, finance, management or auditing. You can also enroll in the Post-Master Accountancy
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Taught by some of Europe's leading business minds and managers of the profession</li> <li>• Concepts, principles and insights from both scientific literature and industry</li> </ul>
<b>Tracks</b>	Professional track (RA/RC) Chartered Financial Analysts (CFA) track
<b>Best qualifying Bachelor's degree</b>	Business Economics, International Business or Business Administration
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/accounting">www.tilburguniversity.edu/masters/accounting</a>

**Chenwan Zhang, China, Accounting student:**  
*"The accounting program is a perfect combination of accounting research and practice which truly enriched my knowledge and understanding of this field. Besides, I really like the beautiful green campus and the friendly and international community here."*



# MSc Econometrics and Mathematical Economics

Taught by some of Europe's pre-eminent academics in the field, the program focuses on the mathematical and quantitative analysis of economic problems. Acquire the tools to apply mathematical and statistical methods to produce solutions to real-world economic and business challenges in everything from the labor market, pension systems, capital investment and industrial organizations, to the strategic behavior of firms and individual decision-making.

<b>Key courses</b>	Empirical Finance, Micro-econometrics, Panel Data Analysis of Micro-economic Decisions, Dynamic Models and their Applications, Dynamic Real Investment, and Games and Cooperative Behavior
<b>Career prospects</b>	Prepares you for careers in specialist roles in government departments, consultancy firms, research institutes, research departments of large companies, banks, insurance companies, pension funds, and consultancy agencies. You can also pursue a PhD track
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• A focus on the mathematical and quantitative analysis of economic problems</li> <li>• The latest theories, techniques and applications taught within a stimulating and intellectually challenging academic environment</li> <li>• Option to specialize in Pensions, Aging and Retirement with extra internship possibilities</li> </ul>
<b>Specialization</b>	Pensions, Aging and Retirement (Netspar)
<b>Best qualifying Bachelor's degree</b>	Econometrics and Operations Research
<b>Additional requirements</b>	GRE (average score above 75% on quantitative section)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/econometrics">www.tilburguniversity.edu/masters/econometrics</a>



# MSc Economics

The MSc in Economics equips you with the advanced tools needed to understand and manage the complex problems facing companies and governments in the modern economy. You will be optimally prepared to help organizations and governments seize the opportunities available in the global market.

**Sylvester Eijffinger, Professor of Financial Economics, Board Member of the European Banking Center, and former visiting professor at Harvard University:** *“The Economics program is taught by the most respected professors of Tilburg University – leading academics who are not only well-known for their academic publications but also for their influence in policy circles.”*



## Key courses

Labor, Public and Financial Economics, Development and Growth, International Competitiveness, Competition Policy

## Career prospects

Positions in general management, government, applied research, consultancy, policymaking or a PhD

## Key characteristics

- Internationally reputed economics professors
- International, interactive class room
- You will gain a deep understanding of how markets function and how they are connected

## Tracks

You can customize your degree with a specialized track in fields like pensions, aging & retirement, competition & regulation, finance, or development. You can also compose your own program

## Best qualifying Bachelor's degree

Economics

## Additional requirements

GRE (average score above 75% on quantitative section)

## More information

[www.tilburguniversity.edu/masters/economics](http://www.tilburguniversity.edu/masters/economics)

## MSc Finance

This program delivers broad business knowledge and specialized expertise in both financial management and investment analysis – a first-rate preparation for students seeking a career at the top of the world of finance. Learn how to determine a firm’s cost of capital, plan mergers and acquisitions, introduce companies on the stock exchange, restructure corporations, make portfolio investment decisions, quantify risks, and hedge them using various derivative instruments.

<b>Key courses</b>	Advanced Corporate Finance, Investment Analysis, Empirical Methods in Finance and four electives
<b>Career prospects</b>	Excellent career prospects in the financial industry, both at a national and international level, with future careers including that of chief financial officer (CFO), financial planner, treasurer, portfolio manager, risk manager, investment adviser or a PhD
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Taught by some of the world’s preeminent finance academics</li> <li>• The opportunity to customize your degree with a specialized track</li> <li>• A solid foundation in the principles – and practice – of finance</li> </ul>
<b>Tracks</b>	Chartered Financial Analyst (CFA) Pensions, Aging and Retirement (Netspar)
<b>Best qualifying Bachelor’s degrees</b>	International Business Administration, International Business, Business Economics
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/finance">www.tilburguniversity.edu/masters/finance</a>



## MSc Information Management

If you are interested in an international career at the interface of ICT, Business and Management, this is the MSc to choose. You will learn how to strategically apply IT to transform businesses by improving performance and enabling organizational efficiency. International lecturers bring a blend of contrasting experiences and cultural perspectives into the classroom.

<b>Key courses</b>	Business Intelligence and Data Management, Strategic Sourcing, Knowledge Management and Societal Innovation, Business Analytics and Emerging Trends
<b>Career prospects</b>	You will be the linking pin between business and IT as a ‘hybrid’ manager, information officer, consultant, project manager, or business process analyst
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Specialized program for an international career at the interface of ICT, Business and Management</li> <li>• Strong link with business world through advisory board, guest speakers and internships</li> </ul>
<b>Best qualifying Bachelor’s degrees</b>	Management, Business Administration or Computer Science, Information Systems
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/information-management">www.tilburguniversity.edu/masters/information-management</a>



**István Zörényi, Hungary, Information Management student:** “We were required to do a good number of group assignments, which are useful because, in our professional lives, we will also have to frequently collaborate with others to complete our tasks. Moreover, Tilburg University has a good reputation among employers. As a result, I managed to get an internship as early as at the end of the first semester.”

# MSc International Master in Management of IT (IMMIT)

Getting more value from IT is an increasingly important organizational competency. This program prepares you for a career as a “hybrid” manager – operating at the interface of Information Systems and business functions within an international business environment. IMMIT is a two-year degree program offered jointly by Tilburg University (The Netherlands), Turku University (Finland), and IAE Aix Graduate School (France).

<b>Key courses</b>	International Strategy, Management of ICT Services, Business Transformation, Enterprise Governance of IT, Project management, Strategic Sourcing of IT
<b>Career prospects</b>	GIS management positions, such as chief information officer, IT manager, information manager, business analyst
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>You will earn three Master's degrees from highly reputed European universities in two years</li> <li>A unique experience in an international classroom that will broaden your views on Business and IT</li> <li>Internships are the basis for your Master's thesis</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Management, Economics, Business Administration or Computer Science, Information Systems
<b>Additional requirements</b>	GMAT (average score 600) or GRE (average score above 75% on quantitative section)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/immit">www.tilburguniversity.edu/masters/immit</a>

**Dyuthi Nair, India, IMMIT graduate and currently working as Business Analyst at Shell**

*“The IMMIT experience has developed me and equipped me with real management skills that no bookish program in one English speaking country would have given me. IMMIT exposed me to a roller-coaster ride composed of 3 different countries, a multinational cohort, new ways of thinking, new ideas, new languages and hands-on experience in collaborating in teams where every individual is wired differently.”*



# MSc International Master in Service Engineering (IMSE) - Erasmus Mundus

The International Master in Service Engineering (IMSE) is designed at the interface of software service systems and business processes. It focuses not on one single aspect of service but on service as a system of interacting parts encompassing people, technology and business. The program prepares you to become a thought leader in emerging technologies such as cloud and service computing.

This multiple degree program takes two years and is offered jointly by Tilburg University (The Netherlands), the University of Stuttgart (Germany) and University of Crete (Greece).

<b>Key courses</b>	Service Management and Clouds, Networks and Engineering, Business Process Integration, Data-warehousing and Analytics, Process Management, Service Oriented Architecture, IT Governance, Message-Based Applications
<b>Career prospects</b>	Project manager of (software) service systems, software (cloud) service architect, enterprise architect, entrepreneur, business process analyst, scientist (PhD program)
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>You will earn three Master's degrees in two years</li> <li>A unique experience in an international classroom that will broaden your views on Business and IT</li> <li>An internship is the basis for your Master's thesis and will give you fast-track career opportunities</li> <li>Close cooperation with top research institutes</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Management, Economics, Business Administration or Computer Science, Information Systems
<b>Additional requirements</b>	GMAT (average score 600) or GRE (average score above 75% on quantitative section)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/imse">www.tilburguniversity.edu/masters/imse</a>





# MSc International Business Taxation

## International Business Tax Economics Track

In today's environment of largely globalizing national economies, multinational enterprises maintain a diversified range of cross-border economic relations.

Tilburg University's Master's program in International Business Tax Economics equips you with the advanced tools needed to understand how tax and economic considerations relate to decision-making processes on where and how to invest. The program is unique in its kind because it focuses on concepts and principles underlying tax systems worldwide, instead of focusing on the tax system of one country only.

<b>Key courses</b>	Corporate Tax Structures, Business Taxation, International and European Taxation, Value Added Tax in Cross-Border Situations
<b>Career prospects</b>	Positions in international accounting or consulting firms, multinational enterprises, intra-governmental institutions, Ministries of Finance or Economic Affairs, tax administrations, and universities
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Unique program focusing on the principles underlying tax systems worldwide</li> <li>• A curriculum organized by the largest Fiscal Institute in Europe</li> <li>• A degree in high demand</li> </ul>
<b>Tracks</b>	International Business Tax Economics & Accounting International Business Tax Economics & Intra-Jurisdictional Competition
<b>Best qualifying Bachelor's degrees</b>	Business Economics, Economics, Fiscal Economics, International Business Administration (no prior tax education required)
<b>Additional requirements</b>	GRE (average score above 75% on quantitative section)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/ibte">www.tilburguniversity.edu/masters/ibte</a>

# MSc International Management

With this program, you become a highly skilled generalist with an integrated overview of business, management and corporate responsibility that is essential to any successful manager. The course curriculum covers all the major business and management disciplines: accounting, marketing, management, organizational systems, and finance – while ensuring that you will have a comprehensive understanding of how organizations can operate in a corporately responsible way to create value for every stakeholder involved.



**Hauke Hauschildt, Germany, International Management student:** *“The program offers a state-of-the-art corporate social responsibility course which enables you to learn unique skills and knowledge. Corporate social responsibility issues are becoming more and more important in today's business world.”*

<b>Key courses</b>	Organizational Systems and Corporate Responsibility; Seminar International Business, courses on all business disciplines (Management Control, Marketing, Management and Financial Management) all clustered around Corporate Responsibility
<b>Career prospects</b>	Ideal preparation for a managerial career in business, non-profit, the public sector or a PhD. Last year's graduates, for example, obtained positions at Unilever, Nestlé, Google, and Rabobank
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Corporate Responsibility is the focus point of all courses</li> <li>• Research-based learning: the School's expertise in research is integrated into the program</li> <li>• International and multicultural classroom</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Business Economics, International Business, Business Administration
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/international-management">www.tilburguniversity.edu/masters/international-management</a>

# MSc Marketing Management

The Master's program in Marketing Management offers students who aspire a marketing career the opportunity to gain an internationally respected qualification in marketing management. Offering exceptional scope and depth to the subjects studied, this program offers you new knowledge spanning everything from branding and developing advertisements to setting up new distribution channels and managing communications.

**Henk Roest, Professor of Marketing Management:**

*"Our team works on developing new insights in strategic management, consumer behavior and marketing modeling. Sharing these new theories and empirical findings with students and training them to apply them in real life makes them exceptionally well-prepared for their careers in marketing management."*



<b>Key courses</b>	Marketing Channel Management, Strategic Marketing Management, Brand Management, Marketing Research and Marketing Communication
<b>Career prospects</b>	Positions as marketing, sales, account or brand managers, consultants or academics
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• A world-class curriculum: designed and taught by internationally renowned academics that are experts in their field</li> <li>• An ideal combination of theory and practice: you acquire the latest ideas from academic research along with insights and tools that are used in commercial practice</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Business Economics, International Business, Business Administration
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/marketing-management">www.tilburguniversity.edu/masters/marketing-management</a>

# MSc Marketing Research

Fascinated by the research behind the marketing of products and brands? The Master's program in Marketing Research equips you with the expertise needed to pursue a career as a highly trained marketing analyst – where you will be required to deliver the sophisticated marketing information that lies behind every ingenious marketing decision.

Acquire the ability to use state-of-the-art research methodology to collect, analyze and disseminate quantitative information in a systematic and objective way to improve marketing decision-making.



<b>Key courses</b>	Marketing Research, Market Assessment, Panel Data Analysis, Research in Social Media, Marketing Models, Survey methodology, Experimental Research, Market Information Management
<b>Career prospects</b>	Positions as a marketing researcher, consultant, market analyst, or as a PhD researcher
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• State-of-the-art knowledge taught by some of the leading experts in the field</li> <li>• Learning that combines theory &amp; practice; e.g. by means of guest lectures by people from internationally renowned companies</li> </ul>
<b>Tracks</b>	Strategic Marketing Research Track, Quantitative Marketing Research Track
<b>Best qualifying Bachelor's degrees</b>	Business Economics, International Business, Econometrics and Operations Research
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/marketing-research">www.tilburguniversity.edu/masters/marketing-research</a>

# MSc Operations Research and Management Science

This program teaches generic mathematical models and methods that allow you to solve contemporary decision problems in a wide variety of applications, including logistics problems, health care optimization, train scheduling, and many more. You will also develop the skills to successfully apply the theory in practice and to communicate efficiently with the decision makers.

**Dick den Hertog, Professor of Operations Research:**  
*“The program not only teaches very interesting mathematical theory, but also how to use this theory to improve decision making. The wide variety of applications is impressive. There is no doubt that you will find an interesting job after graduation.”*



<b>Key courses</b>	Simulation, Operations Research and Management Science in Practice, Nonlinear and Robust Optimization, Management Science and Dynamic Real Investment
<b>Career prospects</b>	Prepares you for a career as operations research or management specialist in a consultancy firm or software company among many other options
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>Balanced mix between practice and theory</li> <li>Wide variety of applications, and therefore many possible career paths</li> <li>Teachers and supervisors are leading experts in this field</li> </ul>
<b>Best qualifying Bachelor's degree</b>	Econometrics and Operations Research
<b>Additional requirements</b>	GRE (average score above 75% on quantitative section)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/orms">www.tilburguniversity.edu/masters/orms</a>

# MSc Quantitative Finance and Actuarial Science

Investors weigh risks against returns; insurers limit their risks by calculating the appropriate premiums; option traders balance their books by calculating the sensitivities of their positions with respect to the relevant risk factors. This program takes the critical field of risk management as its central theme, examined through the lens of quantitative models. Delve into the challenging worlds of continuous time finance, empirical applications, and the actuarial science of risk theory and asset liability management - giving you a toolkit of highly practical skills you will be able to apply throughout your financial career.

<b>Key courses</b>	Financial Models, Empirical Finance, Pension System Design, Asset Liability Management, Issues in Finance and Insurance and Dynamic Real Investment
<b>Career prospects</b>	Prepares you for a career at financial institutions, banks and trading houses, pension funds, insurance companies, consultancy agencies such as Mercer and Towers Watson, central banks and other regulating institutions, and corporate treasuries. You can also pursue a PhD track
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>Focuses on risk management based upon explicitly quantitative models</li> <li>Customized learning with a wide range of electives available</li> <li>Option to specialize in Pensions, Aging and Retirement with extra internship possibilities</li> </ul>
<b>Specialization</b>	Pensions, Aging and Retirement (Netspar)
<b>Best qualifying Bachelor's degree</b>	Econometrics and Operations Research
<b>Additional requirements</b>	GRE (average score above 75% on quantitative section)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/qfas">www.tilburguniversity.edu/masters/qfas</a>

# MSc Strategic Management

This program provides you with the business acumen needed to make and implement the key decisions facing every organization. It offers you the ultimate start for your future career in general management, consulting or entrepreneurship. Learn what it takes to design and implement strategies aimed at sustainable advantage where financial and psychological issues all come into play. Understand the real drivers of business performance, and how to select and apply solution-focused concepts to emerging strategic issues.

<b>Key courses</b>	International, Corporate, and Business Strategy, Research Skills, Strategy Implementation, Strategic Consultancy
<b>Career prospects</b>	Prepares you for a career in general management, strategic consultancy, new business development or a PhD
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Focus on fascinating challenges that modern organizations are faced with</li> <li>• Research-based learning: advanced knowledge from recent scientific research, but also practical skills</li> <li>• Diverse, small-scale work forms and strong links with practice</li> </ul>
<b>Specialization</b>	Consultancy or Entrepreneurship
<b>Best qualifying Bachelor's degrees</b>	Business Economics, International Business, Business Administration
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/strategic-management">www.tilburguniversity.edu/masters/strategic-management</a>

**Diana Itzel Galicia Cárcamo, Mexico, Strategic Management graduate:** "Tilburg University gave me a set of skills and knowledge which I now apply every day in my job. The knowledge I gained in the Master's program gave me a very firm basis in strategy and organization."



# MSc Supply Chain Management

Successful execution of a company's strategy depends on excellent supply chain management. This world-class program equips you with the expertise to design and manage competitive operations processes and global supply and distribution networks. Academically challenging and strongly oriented towards real-world application, the program examines how a company's primary processes and its network with suppliers and distributors can maximize its performance; how companies can develop the best global operational networks; and how to optimize the management of the distribution chain so that a company's operations can optimally serve its customers.



<b>Key courses</b>	Purchasing, Production and Distribution Management, Research Skills, Corporate Entrepreneurship, Modeling and Supply Chain Collaboration
<b>Career prospects</b>	Prepares you for a career as a supply chain manager, functional specialist or consultant
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Focus on insights from both practice and state of the art scientific research</li> <li>• Diverse, small-scale and interactive work forms</li> <li>• A degree in high demand</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Business Economics, International Business, Business Administration
<b>Additional requirements</b>	GMAT (average score 600)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/supply-chain-management">www.tilburguniversity.edu/masters/supply-chain-management</a>

# MSc Research Master in Business



The Research Master prepares you for an exciting academic career in the science of business. This two-year program is designed to build theoretical and technical knowledge, helping you develop the skills required for cutting-edge business research. Students with a relevant MSc degree and excellent grades follow a program that takes one year. You'll choose a track in Accounting, Finance, Marketing, Information Management, Operations Research, or Organization & Strategy.

**Ning Ma, China, Research Master in Business:** *“My choice of Tilburg University was based on its worldwide reputation for research. After three years of studying here, I am even more convinced I made the right decision. I hope to further improve my abilities as a PhD student. After that, I would like to pursue a career as a consultant where I can establish a strong reputation for finding good solutions to the problems that firms encounter.”*



<b>Program outline</b>	The program ensures that students get acquainted with analytical and empirical tools that are frequently used in business research. In addition, the students gain a deep knowledge of their chosen specialization
<b>Career prospects</b>	Outstanding launch pad for an international academic career or a position in an international institute such as the Worldbank, the IMF, or a central bank
<b>Key characteristics</b>	Preparing you for a research career at the top of your field
<b>Best qualifying Bachelor's degrees</b>	Business, Management, Economics or Econometrics, but also Engineering, Mathematics, Physics
<b>Additional requirements</b>	Best 10% of test takers on quantitative part GRE Best 10% of test takers on total score GMAT
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/rema-business">www.tilburguniversity.edu/masters/rema-business</a>

# MSc Research Master in Economics

This Research Master offers two years of PhD coursework and research training in economics. It prepares students for PhD thesis research at CentER and is part of CentER's five-year Graduate Program in Economics. It offers specializations in all fields of economics, including econometrics, microeconomic theory, behavioral economics, experimental economics, industrial organization, environmental economics, macroeconomics, public finance, and empirical microeconomics.

<b>Program outline</b>	The first year of the Research Master in Economics is fully devoted to a rigorous training in the core of economics, with courses in Quantitative Methods, Microeconomics, Macroeconomics, and Econometrics. The second year of the Research Master is evenly split between specialized coursework in two fields of your choice and a first major research paper, the Research Master's thesis
<b>Career prospects</b>	International academic career in economics
<b>Key characteristics</b>	Specialized program to prepare for PhD thesis research at CentER, Tilburg University
<b>Best qualifying Bachelor's degrees</b>	Economics, Econometrics (but also Mathematics, Physics, Engineering, and quantitative tracks in Business)
<b>Additional requirements</b>	Best 10% of test takers on quantitative part GRE
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/rema-economics">www.tilburguniversity.edu/masters/rema-economics</a>



# Welcome to Tilburg Law School

Tilburg Law School, established in 1963, is one of the leading law schools in Europe. The School has a constant, high position in national and international rankings on legal education. Approximately 2,700 students are currently enrolled in our law programs and we have 40 professors, 25 senior lecturers, and 150 lecturers. Here, we often say that the second letter in our name, the 'i', is the most important one as it represents what Tilburg Law School stands for: innovative, interdisciplinary and, above all, international.

As a student at Tilburg Law School:

- you study at one of the largest and most prestigious research schools in law in the world
- you will be taught by and get in contact with some of the leading scholars in the field of law
- you will learn about the newest insights in the workings of law in a globalizing world
- you will profit from individual attention and high-quality student support facilities

<b>Length of programs</b>	Master's program: 1 year Research Master's program: 1 or 2 years
<b>Study mode</b>	Full-time
<b>Degree</b>	Master of Laws (LLM) or Master of Science (MSc)
<b>Language of instruction</b>	English
<b>Language requirements</b>	TOEFL: paper-based: 577, computer-based: 233, internet-based: 90 IELTS: overall score: 6.5 (6.0 minimum score on all parts) Cambridge Proficiency Examination
<b>Start date*</b>	The end of January or the end of August
<b>Teaching methods</b>	Lectures, seminars and workshops
<b>Application deadlines*</b>	Fall intake: 1 April for non-EEA applicants 1 July for EEA applicants Spring intake: 1 October for non-EEA applicants 1 December for EEA applicants <i>*Spring intake is only applicable for LLM Law and Technology and LLM International and European Law</i>
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/tls">www.tilburguniversity.edu/masters/tls</a> <a href="https://www.facebook.com/TLSinternational">www.facebook.com/TLSinternational</a> E-mail: <a href="mailto:studylaw@tilburguniversity.edu">studylaw@tilburguniversity.edu</a> Phone: +31 13 466 3141



## LLM International Business Law

The LLM International Business Law provides you with a better knowledge and understanding of key business law topics including company law, business organizations, securities regulation, commercial law, and competition law. The program offers you the opportunity to sharpen your skills in research, argumentation, communication, analysis, and (international) teamwork. It takes you forward by developing the practical application of academic knowledge in the real world, where you are expected to be aware of business objectives in the broader social and economic context.

<b>Key courses</b>	Banking and Securities Regulation, International Company Law, Legal Negotiations Workshop
<b>Career prospects</b>	Lawyers in large international law firms, in-house legal departments of large firms, the civil service sector and transnational associations (both for profit and non-profit), but also consultancy, research, and policy-making
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• 'Theory meets practice' method</li> <li>• Internationally respected professors and guest lecturers</li> <li>• Extensive program of extra-curricular activities, including social events and a summer school program in Düsseldorf (Germany)</li> </ul>
<b>Best qualifying Bachelor's degree</b>	University-level degree in law
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/ibl">www.tilburguniversity.edu/masters/ibl</a>

**Pawel Bepalov, Ukraine, International Business Law student:** *"The university provides a good atmosphere for interaction between students and professors and creates an encouraging educational environment. Without doubts, being part of a truly international environment broadens your horizon. Hearing different views on various issues indeed stimulates out of the box thinking."*



## LLM International Business Taxation International Business Tax Law Track

In today's environment of largely globalizing national economies, multinational enterprises maintain a diversified range of cross-border economic relations. The diversity and complexity of cross-border economic relations raises numerous legal questions. Students who finish this program will have the knowledge and understanding of these legal questions from an international business taxation perspective. Furthermore, they will be able to make judgements on possible ways of addressing problems and on the feasibility of solutions.



<b>Key courses</b>	Corporate Tax Structures, Business Taxation, International and European Taxation, Value Added Tax in Cross-Border Situations, Business Taxation and Decision-Making Processes for IBTL
<b>Career prospects</b>	International positions with international (tax) law firms, international consulting firms, multinational enterprises, intra-governmental institutions, Ministries of Finance, tax administrations, and universities
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Transnational and multi-disciplinary approach</li> <li>• Internationally respected staff</li> <li>• Two different tracks within the program</li> </ul>
<b>Best qualifying Bachelor's degree</b>	University-level degree in Law
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/ibt">www.tilburguniversity.edu/masters/ibt</a>

# LLM International and European Law

## International Law and Human Rights track

International Law basically regulates the relations between States, for example, in the domain of trade, peace, and security, the environment, or another ‘chamber’ of international law. In this LLM program, the focus is on a high-level understanding of trends in present international law, with much attention for the role of such non-state actors as companies and human rights law. The underlying and recurring concepts relate to the ‘humanization’ and ‘horizontalization’ of the international political, economic, and legal order. Several courses have a multidisciplinary content (‘law in context’), while all courses strongly build on research done by the lecturers, thus preparing the students for a state-of-the-art career in this fascinating domain.

<b>Key courses</b>	International Law in Context, Human Rights Law, History and Theory of International Law, Governance of International Organizations, Climate Law
<b>Career prospects</b>	The LLM prepares for exciting international, European or national careers in private practice or public organizations in all fields of law
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Small-scale teaching and international environment</li> <li>• Broad variety of electives within the program</li> <li>• Regular career talks with invited guest speakers</li> </ul>
<b>Best qualifying Bachelor's degree</b>	Bachelor's degree in Law, Political Sciences, or International Relations. Students with a different background may be admitted after individual assessment
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/ielil">www.tilburguniversity.edu/masters/ielil</a>

# LLM International and European Law

## European Union Law track

EU Law has become so crucial in the daily work of lawyers that solid expertise in these fields offers an excellent basis for an exciting legal career at home or abroad. Our LLM in International and European Law has been specifically designed to offer that in-depth specialized knowledge. The EU track explores the constitutional, institutional, and economic foundations of EU law, preparing students for a wide range of careers. Student will acquire vital knowledge as well as the skills to apply those insights to concrete cases.

<b>Key courses</b>	Constitutionalization of the EU, Governance in the EU, Internal Market Law, European Competition Law
<b>Career prospects</b>	EU Law trumps national law. It permeates all legal disciplines. The LLM prepares for exciting international, European, or national careers in private practice or public organizations in all fields of law
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Small-scale teaching and international environment</li> <li>• Broad variety of electives within the program</li> <li>• Regular career talks with invited guest speakers</li> </ul>
<b>Best qualifying Bachelor's degree</b>	Bachelor's degree in Law, Political Sciences, or European Studies. Students with a different background may be admitted after individual assessment
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/ieleu">www.tilburguniversity.edu/masters/ieleu</a>





# LLM Law and Technology

The exponential rate of technological innovation is raising serious legislative questions and demanding smart and inventive solutions by lawyers with a broad regulatory perspective. You will gain knowledge in law and ICT, but also explore questions and issues surrounding controversial and fascinating technological developments in biotechnology, nanotechnology, and neuroscience.

**Valentina Pavel Burloiu, Romania, Law and Technology student:** *“The Law and Technology Master’s program is truly a unique one in Europe and it offers very interesting courses. The aim is to get a better understanding of how the advances in technology influence the world we live in today and to analyze the resulting controversial legal implications.”*



<b>Key courses</b>	Regulation: Ethics, Acceptance, Legitimacy; Intellectual Property Law and Technology; Privacy and Data Protection; International and European Regulation of Biotechnology
<b>Career prospects</b>	Lawyers (specialized in law and technology) in large international law firms, in-house legal departments of large firms, the civil service sector and transnational associations (both for profit and non-profit), but also consultancy, research, and policy-making
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Strong connection with the research of the Tilburg Institute for Law, Technology and Society (TILT)</li> <li>• Multidisciplinary approach to regulation</li> <li>• Internationally respected teaching staff</li> </ul>
<b>Best qualifying Bachelor’s degree</b>	University-level degree in Law, University-level degree with a minor in Law
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/lt">www.tilburguniversity.edu/masters/lt</a>

# MSc Victimology and Criminal Justice

This program, unique in the world, provides comprehensive and rigorous knowledge of victimology and criminal justice. Drawing upon the insights offered by law, psychology, criminology, and other social sciences, victimologists look at factors leading to victimization and the consequences of becoming a victim of crime, abuse of power, accidents, or disasters. You will be taught to academically analyze and professionally address psychosocial, economic, political, and legal problems arising from victimization.

<b>Key courses</b>	All courses in this Master are compulsory. Key courses are: Theories and Perspectives on Victimization, Research Methods in Victimology, Victims in National and International Criminal Justice, Theoretical and Empirical Perspectives on Justice, Psychology and Law, and Current Issues in Victimology
<b>Career prospects</b>	Potential employers include local and national governments, universities, victim support organizations, and national, European and international public institutions dealing with victims of crime and/or human rights violations
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Interdisciplinary, international, and innovative approach</li> <li>• Administered by the International Victimology Institute Tilburg (INTERVICT), a centre of excellence with a global reputation in victimological research</li> <li>• Introductory courses to bridge disciplinary gaps</li> <li>• Open communication and accessible lecturers and staff</li> <li>• Extracurricular activities: internship (INTERVICT or external organization), study trip to Rwanda, intensive seminar week in Leuven (Belgium) and Victimology course in Dubrovnik (Hungary)</li> <li>• Possibility to obtain an MSc and LLM in two years through the Montesquieu Double Degree Program (see page 35)</li> </ul>
<b>Best qualifying Bachelor’s degrees</b>	University-level degree in Criminology, Law, Liberal Arts, Political Sciences, Anthropology, Psychology or Sociology and related fields
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/victimology">www.tilburguniversity.edu/masters/victimology</a> <a href="https://www.facebook.com/victimology">www.facebook.com/victimology</a>

# LLM Research Master in Law

The Research Master in Law is a coproduction of Tilburg University and the Katholieke Universiteit Leuven (Belgium). The program is aimed at talented and motivated students wishing to become proficient in legal research. The Research Master's program is both challenging and very intensive. Every year, a maximum of 24 talented and motivated students with strong analytical skills and a good academic record are admitted to the program.

# Montesquieu Double Degree Program

Tilburg Law School offers the opportunity to combine the LLM Research Master in Law with any of its national and international LLM or MSc programs. Once you have finished both programs, you will receive two diplomas. This Montesquieu Double Degree Program has some advantages.

- You receive two diplomas in two years instead of three years
- You only pay for the LLM Research Master in Law. Any additional tuition fees will be waived
- You will become a good researcher AND a specialist in a specific (legal) field
- There is a possibility to be employed on a PhD contract after you graduate

**Key courses** Methods of Legal Research, Interdisciplinary Study of Law, Comparative Law, Principles of Law, Research Training

**Career prospects** Researcher at various organizations: universities (PhD), government bodies, social and international organizations, business, and industry

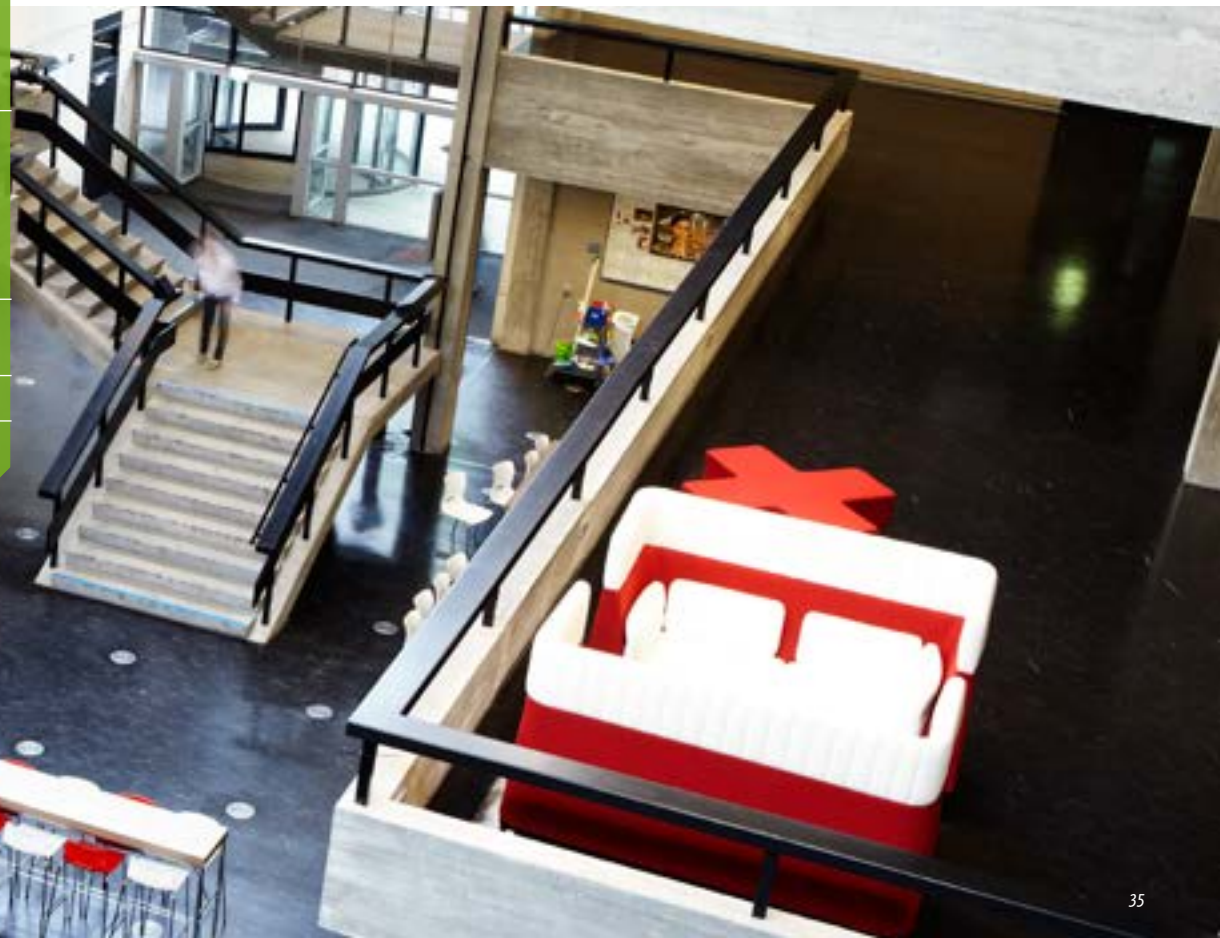
**Key characteristics**

- Cooperation with Leuven University (Belgium)
- Small groups, interactive teaching methods (max. 24 students)
- Individual supervision by internationally reputed professors

**Best qualifying Bachelor's degree** University-level degree in law

**Additional requirements** Written article, paper or thesis (in English)

**More information** [www.tilburguniversity.edu/masters/remalaw](http://www.tilburguniversity.edu/masters/remalaw)



# LLB Global Law Short Track

## Get your LLB in two years

This program trains students to succeed in an environment where many laws intersect. With an emphasis on interdisciplinarity, students are prepared to assume leadership positions in large organizations – businesses, governments, institutions, NGOs. The BSc or BA that you already have may not give you direct access to an LLM program, but our Global Law short track will provide you with the knowledge and expertise to bridge the gap. Combine Global Law with your existing degree and you will have a unique edge in the job market.

**Key courses** World's Legal Systems, Corporate Law, Contract Law, Strategy and Organization for Lawyers, Accounting and Finance for Lawyers, Private International Law, and Transnational Litigation and Dispute Resolution

**Career prospects** Positions in international law firms (subject to passing the local bar exam), NGOs, associations, global businesses, government organizations, or in consultancy

**Key characteristics**

- LLB degree in just two years
- Unique global perspective on law
- Interdisciplinary training for work in large organizations
- Preparation for leadership positions
- Options to gain access to the traditional legal profession in England or the Netherlands

**Qualifying Bachelor's degrees** An academic Bachelor's degree in any academic field, e.g., Philosophy, History, Economics, Business, International Relations, Sociology, Liberal Arts & Sciences

**Master's programs after Global Law**

- International and European Law
- International Business Law
- Victimology and Criminal Justice
- Law and Technology
- International Business Tax Law

**More information** [www.tilburguniversity.edu/globallaw/short-track](http://www.tilburguniversity.edu/globallaw/short-track)



# Welcome to the Tilburg School of Social and Behavioral Sciences

Offering five Master's programs in the exciting and constantly evolving areas of social and behavioral sciences, we offer programs in traditional disciplines as well as in innovative fields such as organization studies and human resources, equipping you to conduct research within the social and behavioral sciences. All our programs and teaching methods empower you to reach your academic and personal potential!

Our unique programs emphasize:

- high-quality, multi-disciplinary, empirical academic study
- innovative study programs within an international environment
- small classes with varied teaching methods
- the human side of business
- student/staff interaction
- personal student counseling
- excellent academic reputation, enhanced by high-quality research programs conducted by our academic staff

<b>Length of programs</b>	Master's program: 1 year Research Master's program: 2 years
<b>Study mode</b>	Full-time
<b>Degree</b>	Master of Science (MSc)
<b>Language of instruction</b>	English
<b>Language requirements</b>	Master's: TOEFL: internet-based: 90, IELTS: overall score: 6.5 (no part less than 6.0) CAE: A, B or C, CPE: all grades Research Master's: TOEFL: internet-based: 100, IELTS: overall score: 7.0 (no part less than 6.5) CAE: A or B, CPE: all grades
<b>Additional requirements</b>	Academic knowledge of social science theories, statistics and research methods
<b>Start date</b>	The end of August
<b>Teaching Methods</b>	Lectures, seminars, group and individual work
<b>Assessment</b>	Master's thesis, written exams, internship, papers/assignments, presentations, seminars, posters
<b>Application deadlines</b>	1 April for non-EEA applicants 1 July for EEA applicants
<b>More information</b>	Email: <a href="mailto:tsb-international@tilburguniversity.edu">tsb-international@tilburguniversity.edu</a> Skype: international.affairs.tsb



# MSc Organization Studies

Building on the latest research on how organizations function, this Master's program offers a multi-disciplinary, Social-Science perspective on the ways in which highly complex organizations respond to fast-changing, dynamic environments.

<b>Key courses</b>	Complexity within Organizations, Organizing Strategy and Entrepreneurship, Organizational Dynamics, Inter-Organizational Relationships, Societal Developments and Institutions, Thesis
<b>Career prospects</b>	Positions in (project) management, consultancy, and policy-making for national or international profit, non-profit, or governmental organizations
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Taught by renowned international scholars</li> <li>• Provides transferable analytical skills</li> <li>• Diverse teaching methods: team work, case studies</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Organization Studies, Human Resource Studies, Business (Administration), Management, Psychology, Social Science, Sociology, Communication, Political Science
<b>Learning outcome</b>	You become an organizational analyst able to understand organizational problems and to design evidence-based management interventions
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/os">www.tilburguniversity.edu/masters/os</a>

**Iva Plocheva, Bulgaria, Organization Studies student:** "This Master's program is for people interested in the life of organizations, how organizations are composed, how they change. One has to be interested in people, processes, and structures; complexity, diversity, and dynamics. This Master's program has an interdisciplinary approach; therefore, it is aimed at people who think creatively and logically, people who are interested in a broader way of thinking."



# MSc Human Resource Studies

This unique multi-disciplinary Master's program focuses on issues relating to human resource policy and practices, whereby people are seen as a resource in which companies need to invest. You will gain an in-depth insight into the relationship between employee behavior and organizational performance.

<b>Key courses</b>	<b>Compulsory:</b> Seminar Human Resource Studies, Human Resource Metrics and Valuation, Organizational Change, Personal Skills, Thesis   <b>Electives:</b> Learning and Development, Performance Management, International Human Resource Management, Compensation and Benefits
<b>Career prospects</b>	HR manager, consultant, researcher or strategic advisor on specific personnel and organizational issues
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Specialist university in HR Studies since 1986</li> <li>• Leading international reputation in HR research</li> <li>• Balanced approach to HRM: individuals and organizations</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Human Resource Studies, Organization Studies, Business Studies, (Work and Organizational) Psychology, (Work and Organizational) Sociology
<b>Learning outcome</b>	You will develop all the necessary academic and analytical skills to become an expert in strategic human resource management
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/hrs">www.tilburguniversity.edu/masters/hrs</a>

**Viktoria Oppenauer, Austria, Human Resource Studies student:** "One of my favorite courses was the Seminar in Human Resource Studies. The Seminar HRS taught us how to assess, discuss, and apply research, theory, and concepts in the field of HRM. Besides the weekly plenary lectures, seminars had to be prepared and chaired by small student teams. These seminars highly emphasized interactions and discussions."



# MSc Social Psychology

In this Master's program, you will learn how people behave in social, organizational, and economic contexts. You can choose one of two tracks, that both have a unique focus and study program:

- Work and Organizational Psychology
- Economic Psychology

<b>Key courses</b>	
<b>Work and Organizational Psychology</b>	Leadership and Organization, Occupational Health Psychology, Personnel Psychology, Work Group Psychology, Internship or The Psychology of Negotiation, Thesis
<b>Economic Psychology</b>	The Psychology of Economics, Advanced Consumer Science, Psychology and Marketing, Money and Financial Behavior, Internship or The Psychology of Negotiation, Thesis
<b>Career prospects</b>	Marketing, communication and advertising, policy-making, consultancy, human development in private or government organizations
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Comprehensive academic programs in Work and Organizational or Economic Psychology</li> <li>• Exclusively small, interactive classes</li> <li>• Classes taught by dynamic, international researchers</li> <li>• Double Degree programs in Moscow and Osnabrück</li> </ul>
<b>Best qualifying Bachelor's degree</b>	Psychology
<b>Learning outcome</b>	Students who graduate from our program have mastered the necessary academic skills to become a competent researcher and practitioner in either work, organizational, and personnel psychology (the Work and Organizational Psychology track), or in psychology and economics, financial behavior, consumer behavior, and marketing (the Economic Psychology track)
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/sp">www.tilburguniversity.edu/masters/sp</a>

# MSc Sociology

In the Master's program Sociology, problems of social cohesion (populism, social contacts, solidarity) are analyzed. The focus is on theory and analysis, comparing individuals and societies. In addition to advanced analysis, you will also learn about policy and daily practice.



**Gabriele Mari, Italy, Sociology student:** "During my Bachelor and the first year of my Master in Italy, I developed a fascination for the study of social inequalities and social cohesion. I also developed an interest in a quantitative approach to sociology as a science. This is what I found also here at the MSc in Sociology: I found insightful methodological and theme-based courses, of which I preferred those focused on social policy and social capital."

<b>Key courses</b>	Social Capital and Trust, Social Policy and Social Risks, Populism in Comparative Perspective, Recent Advances in Sociology, Sociological Research Lab, Thesis
<b>Career prospects</b>	Policy and research positions in government institutions, public administration, private companies and research agencies
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Focus on Social Cohesion in a European context</li> <li>• Exclusively small-scale, interactive work groups and lectures</li> <li>• Double Degree program available with Barcelona (UPF) or Trento, Italy</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	Sociology, Demography, Social Geography, Organization Studies
<b>Learning outcome</b>	You will learn to understand and explain society by developing advanced research skills, which will give you access to policy-making positions in public and private sectors and in research institutions
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/sociology">www.tilburguniversity.edu/masters/sociology</a>

# MSc Research Master in Social and Behavioral Sciences

An intensive, high-quality, two-year Research Master's program that will train you to become a broadly oriented researcher. The program offers an interdisciplinary approach to the study of human behavior by integrating the different perspectives offered by social psychology, sociology, organizational sciences, and methodology.

The program – Individual in Social Context – focuses on human behavior from three social-science perspectives; social psychology, sociology, and organization studies. In the first year, all students study these perspectives, both separately and in connection to the other contexts. The second year is characterized by specialization in one of the following fields: Methodology and Statistics, Social Psychology, Sociology, or Organization Studies. Each specialization offers internal and international traineeships, specialized content and statistics courses. The second year is concluded with the *pièce de résistance*: the Master's thesis.

**Anna Katharina Spälti, a dual US-Swiss citizen, Research Master Social and Behavioral Sciences student:** *“Coming from a liberal arts and interdisciplinary background, I was intrigued by the interdisciplinary composition of the Research Master in Social and Behavioral Sciences program. While giving me a wide range of knowledge in the social sciences, it also allows me to focus on my main field of interest.”*



## Key courses

### First year

Interpersonal Behavior, Organizations and Groups, Networks and Cohesion, Multivariate Analysis, Survey Research and Psychometrics, Experimental Research and Meta Analysis, Programming, Thesis

### Social Sciences

Social Networks, Institutions and Intra-organizational Teams

### Social Psychology

Social Cognition, Emotion & Motivation

### Methodology and Statistics

Categorical Data Analysis, Latent Variable Modelling

### Career prospects

High-level, applied or fundamental research positions at research-based organizations such as universities and consultancies

### Key characteristics

- Interdisciplinary first year; focus on both Social Sciences and Behavioral Sciences
- Specialization in Social Psychology, Organization Studies, Sociology or Methodology and Statistics
- Small-scale program; a maximum of 30 bright students from different academic and cultural backgrounds
- Developed exclusively for excellent students seeking a career in applied or fundamental research, this program emphasizes the multi-disciplinary study of human behavior

### Best qualifying Bachelor's/ Master's degrees

Psychology, Sociology, Human Resource Studies, Organization Studies, Methodology and Statistics

### Most important requirement

CGPA of >75%. Please visit our website for our additional requirements

### More information

[www.tilburguniversity.edu/masters/remasbs](http://www.tilburguniversity.edu/masters/remasbs)

# Welcome to the Tilburg School of Humanities

Tilburg School of Humanities is one of the leading academic Schools within the university and is responsible for a promising teaching program. It has a staff of 250, including thirty full professors. Each year, some 275 students begin their studies here, which means there are approximately 1300 students studying at Tilburg School of Humanities.

## Rankings and characteristics:

- #1 in the Netherlands with the Master's program in Communication and Information Sciences according to *Elsevier* (independent national survey ranking the educational programs in Dutch higher education)
- Top rated programme 2014 Research Master in Language and Communication according to the *Keuzegids Masters* (independent national survey ranking the educational programs in Dutch higher education)
- Students learn how to adapt theoretical knowledge into pragmatic solutions
- Academic problem-analysis approach
- Personalized services for (international) students
- Cooperation with world ranked partner universities

<b>Length of programs</b>	Master's program: 1 year Research Master's program: 2 years
<b>Study mode</b>	Full-time
<b>Degree</b>	Master of Arts (MA)
<b>Language of instruction</b>	English
<b>Language requirements</b>	TOEFL: paper-based: 577, computer-based: 233, internet-based: 90 IELTS: overall score: 6.5 (no part less than 6.0) Cambridge Certificate of Advanced English (CAE) with a min. level of B Cambridge Certificate of Proficiency in English (CPE)
<b>Start date</b>	The end of January or the end of August
<b>Teaching Methods</b>	Small-scale working methods with much interaction among students and among students and teachers
<b>Application deadlines</b>	Fall intake: 1 April for non-EEA applicants 1 July for EEA applicants Spring intake: 1 October for non-EEA applicants 1 December for EEA applicants <i>*Spring Intake is not applicable for all programs! Please check the website</i>
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/tsh">www.tilburguniversity.edu/masters/tsh</a> <a href="https://www.facebook.com/masterprograms">www.facebook.com/masterprograms</a> E-mail: <a href="mailto:admissionhumanities@tilburguniversity.edu">admissionhumanities@tilburguniversity.edu</a> Skype: iro.humanities





# MSc Communication and Information Sciences

In this program, you learn about how people acquire and transfer information and how new means of communication can be used creatively and innovatively. The broad concept of communication is examined from many perspectives. This program offers five specializations:

- Business Communication and Digital Media
- Communication Design
- Data Journalism
- Human Aspects of Information Technology

**María Lucía Bermúdez, Colombia, Master Specialization Business Communication and Digital Media:** *“The BDM specialization gave me a deep understanding about new challenging scenarios where emerging digital societies use diverse ways of working, living and to create a different world.”*



# MA Management of Cultural Diversity

The aim of our Master’s specialization is to equip students with the necessary expertise, tools, and skills to analyze cases of (cultural) diversity in multinationals, organizations and societal fields like education, health care, the labor market, and arts and culture. This is a specialization within Culture Studies.

<b>Key courses</b>	Cultural Identity and Diversity; Cultural Diversity, Management; Cultural Diversity Policies
<b>Career prospects</b>	Management consultant, personnel manager, human resource advisor, researcher, policy advisor
<b>Key characteristics</b>	The program is international, small-scale, intensive, and in English. We offer high-level and internationally oriented expertise in the various relevant academic fields
<b>Best qualifying Bachelor’s degrees</b>	Bachelor’s program in Culture Studies, Business Studies, Anthropology, Policy Studies, HR Studies. Premaster’s program in Management of Cultural Diversity at Tilburg University
<b>Learning outcome</b>	Management of diversity challenge within multinationals and non-profit organizations
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/mcd">www.tilburguniversity.edu/masters/mcd</a>

**Dr. Hans Siebers, Program Coordinator:**  
*“In every country and every organization, people are struggling with the question of how cultural differences between people can be made fruitful. If you want to join us to develop, through intensive and small-scale teaching activities, the expertise and analytical capacity to deal with these crucial questions which organizations and societies of our times are struggling with, this is your program to choose!”*

<b>Key courses (depending on your specialization)</b>	Communication Strategies, Multimodality & Communication, Social Intelligence, Visual Communication, Advertising and Persuasion, Miscommunication & Emotion, Social Media Marketing
<b>Career prospects</b>	Communications officer or other positions in general management, government, or consultancy; PhD researcher
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Choice of subjects or specializations during the academic year</li> <li>• A mix of relevant specialization subjects</li> </ul>
<b>Best qualifying Bachelor’s degrees</b>	<ul style="list-style-type: none"> <li>• Communications Management/Studies</li> <li>• Linguistics or a modern language</li> <li>• Business Information Technology</li> </ul>
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/cis">www.tilburguniversity.edu/masters/cis</a>

## MA Philosophy, Science and Society

The English-taught MA specialization in Philosophy, Science and Society adopts an interdisciplinary angle where cutting-edge philosophical research is inspired by findings from psychology, economics, and cognitive science. The program combines traditional philosophical methods (conceptual analysis, dialectical reasoning, case studies, thought experiments) with recently developed approaches.

<b>Key courses</b>	Science and Democracy, Moral Reasoning and Decision Making, Rationality, Philosophy of Mind and Human Action, Social Epistemology and Group Agency, Political Philosophy
<b>Career prospects</b>	Policy advisor, risk assessment engineer, values and ethics advisor, science communicator, researcher in NGOs or think tanks, consultant
<b>Key characteristics</b>	Teaching by highly international and experienced faculty, active research environment, research-based learning, innovative teaching methods
<b>Best qualifying Bachelor's degrees</b>	Philosophy, Cognitive Science, Psychology, Economics, Liberal Arts
<b>More information</b>	<a href="http://www.tilburguniversity.edu/master/philosophy">www.tilburguniversity.edu/master/philosophy</a>

**Prof. Dr. Jan Sprenger, Department of Philosophy:**  
*"In the Philosophy, Science and Society specialization, students analyze reasoning and democratic decision-making from a philosophical point of view. If you are interested in moral cognition, group agency, and the complex interplay of science and society, then this is the right program for you!"*



## MA Ritual in Society

The English-taught Ritual in Society program at Tilburg University is an internationally oriented specialization within the Master's program of Culture Studies. It offers you a unique, multidisciplinary program with a focus on ritual dynamics in contemporary Europe with regular forays into the global context.

<b>Key courses</b>	Ritual Studies: Patterns and Persons; Civil Ritual and Civil Religion; Contested Ritual Space and Religious Diversity; Ritual and Performativity; Ritual, Tourism and Recreation; Methodological courses on Hermeneutics, Visual Anthropology and Ethnography
<b>Career prospects</b>	Consultant, ritual facilitator, journalist, human resource manager, researcher, policy worker
<b>Key characteristics</b>	We offer small-scale working methods with much interaction among students and between students and teachers
<b>Best qualifying Bachelor's degrees</b>	Bachelor's program in Culture Studies or Religious Studies, pre-Master's program in Ritual in Society at Tilburg University
<b>More information</b>	<a href="http://www.tilburguniversity.edu/master/ritual-in-society">www.tilburguniversity.edu/master/ritual-in-society</a>

**Prof. Dr. Paul Post, Department of Culture Studies:**  
*"The Master's specialization Ritual in Society is one the few specialized Master's programs in the world in the field of Ritual Studies. Ritual Studies is not a school, nor is it a theory or a method; it is a multi- or interdisciplinary platform for the academic, critical, and systematic study of ritual, or in the words of the founding father of Ritual Studies, Ronald Grimes: it is a field."*

# MA Research Master in Language and Communication



Communication and the use of language are tightly interwoven so there is an integrated approach within this program. The program has a strong emphasis on empirical research techniques to focus on language as it is actually used.

<b>Key courses</b>	Classic texts in Language & Communication, Foundations of Language & Communication, Research skills
<b>Career prospects</b>	Besides research positions at universities, there are research and management positions in businesses, (non-)profit organizations, the educational sector and the government
<b>Key characteristics</b>	<ul style="list-style-type: none"> <li>• Joint program offered by Tilburg University and Radboud University Nijmegen</li> <li>• Explore language and communication as an integrated whole</li> </ul>
<b>Best qualifying Bachelor's degrees</b>	<ul style="list-style-type: none"> <li>• Communication &amp; Information Sciences</li> <li>• Linguistics and Literature</li> </ul>
<b>Learning outcome</b>	This Research Master's program, which relies heavily on research, offers a lot of options and opportunities for ambitious students interested in language and communication
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/rema-lc">www.tilburguniversity.edu/masters/rema-lc</a>

**Zeynep Azar, Turkey, Research Master in Language and Communication:** "It is a life-changing experience with the diversity and novelty of options it offers regarding various disciplines. Moreover, openmindedness and collaboration among academics has broadened my horizon and enhanced my skills as a student and a prospective researcher."



# MA Research Master in Philosophy

The Research Master's program in Philosophy is a two-year program that covers a wide range of subjects in philosophy. Our overall aim is to provide you with the skills and insight needed to do independent intellectual work in philosophy at a postgraduate level.

<b>Key courses</b>	Epistemology, Philosophy of Science, Logic, Ethics, Metaethics, Business Ethics, German Idealism, Hermeneutics
<b>Career prospects</b>	PhD researcher, policy advisor, science communicator, researcher in NGO's or think tanks, consultant
<b>Key characteristics</b>	Personal tutoring during the whole academic year, teaching internship to prepare you for lecturing philosophy, specialized training courses to improve your skills in academic writing at doctorate level, study abroad as part of the curriculum
<b>Best qualifying Bachelor's degrees</b>	Philosophy or a relevant discipline such as Cognitive Science, Psychology, Liberal Arts and Sciences
<b>Learning outcome</b>	You will develop the skills and insight needed to conduct independent academic research in philosophy at a postgraduate level
<b>More information</b>	<a href="http://www.tilburguniversity.edu/master/research-master-philosophy">www.tilburguniversity.edu/master/research-master-philosophy</a>

**Prof. Dr. Jan Sprenger, Department of Philosophy:** "The combination of traditional philosophical techniques such as conceptual analysis or studying the classics with modern, cutting-edge methods, such as mathematical modeling, psychological experiments, and agent-based simulations, makes our research environment at Tilburg University so unique. The entire atmosphere is very open, collaborative, and inspiring! In addition, it is a small department where you, as a Research Master student, will easily feel at home."



# Welcome to the Tilburg School of Catholic Theology

Are you fascinated by religion and Christianity in particular? Have you ever wondered what the impact of Christianity is on society, or how society influences Christianity? Would you like to study this topic in depth with students from around the world?

## Then Christianity and Society is the Master's program for you!

In this program, you will learn how Christianity influences law, politics, economics, modern art, science, and world religions. At the same time, you will study the effects that society has on the history, sociology, and theology of the Christian faith. In this way, Christianity and society mutually shape and guide each other, with implications for the lives of people everywhere in the world.

## MA Christianity and Society



*Jan Willem Westerveld, The Netherlands, Christianity and Society graduate: "The Master in Christianity and Society is not a program that primarily addresses the classic theological themes but is rather focused on a variety of contemporary debates that involve Christianity. The program was challenging, interesting and also different. Looking back, I am very glad that I made the decision to enroll."*

<b>Length of program</b>	One-year full-time, or two-year part-time
<b>Study mode</b>	Full-time and part-time. The part-time program is only available to EEA students
<b>Degree</b>	Master of Arts (MA)
<b>Language of instruction</b>	English
<b>Language requirements</b>	TOEFL: paper-based: 577, internet-based: 90-91 IELTS: overall score: 6.5 (no part less than 6.0) Cambridge Proficiency Examination (CPE) Cambridge Certificate in Advanced English (CAE)
<b>Start date</b>	The end of August
<b>Teaching Methods</b>	On campus only (no distance learning), seminars and presentations
<b>Application deadlines</b>	1 April for non-EEA applicants 15 May for EEA applicants
<b>Premaster</b>	Six-month, full-time program taught in English; Spring intake only

<b>Key characteristics</b>	<p>You will benefit from:</p> <ul style="list-style-type: none"> <li>• expert knowledge of highly qualified lecturers, 75 percent of whom are full professors</li> <li>• a multidisciplinary program taught by theologians, sociologists, economists, law specialists, and philosophers</li> <li>• small classes (average of 5-10 students), allowing for individual attention and personal contact with teachers and fellow students</li> <li>• an international classroom with students from various countries, religions, and academic backgrounds, ensuring a lively and balanced dialogue</li> <li>• excursions to organizations and museums focused on the interaction between Christianity and society</li> </ul>
<b>Career prospects</b>	Senior positions in religious and church organizations, in government and non-governmental organizations (NGOs), in the social and economic sectors (e.g. advisor or manager), and in the media
<b>More information</b>	<a href="http://www.tilburguniversity.edu/masters/cs">www.tilburguniversity.edu/masters/cs</a>

# Application and admission

In general, you are eligible for Tilburg University Master's programs if you have:

- a Bachelor's degree in a relevant discipline for the program of your choice and
- an adequate knowledge of English (Academic IELTS, TOEFL, Cambridge Proficiency Examination (CPE) or Cambridge Advanced English (CAE))

However, the specific application procedures, requirements and deadlines may vary between Master's programs and between Schools.

Please visit [www.tilburguniversity.edu/admission](http://www.tilburguniversity.edu/admission) to find out how to apply for the program of your choice.

## Financial matters

### COST OF LIVING

Life in Tilburg is relatively low-cost compared to other Dutch university cities. Living costs are between € 730 and € 830 per month. Below you will find a general overview of average monthly living costs in Tilburg. The estimated costs can vary, depending on your lifestyle. Please note that tuition fees are not included in this overview.

Accommodation	€ 375 - € 475
Food expenses	€ 250
Books and readers	€ 65
Health, liability and travel insurance*	€ 40
Total costs per month	€ 730 - € 830

\* Insurance premiums may vary depending on a student's personal situation.

### TUITION FEES

Tilburg University receives state funding for students who are citizens of countries within the European Economic Area (EEA). Different tuition fees therefore apply to EEA and non-EEA citizens. The tuition fees for 2015-2016 had not yet been determined at the time of publishing. To give you an idea: in 2014-2015 EEA and Swiss students paid € 1,906 for a full academic year, and non-EEA students paid a maximum of € 12,500. The precise tuition fees for our international Master's programs commencing 2015-2016 will be available on our website at [www.tilburguniversity.edu/tuitionfees](http://www.tilburguniversity.edu/tuitionfees) in Fall 2014.

### SCHOLARSHIP OPPORTUNITIES

Tilburg University provides a number of scholarships for outstanding international students who have been admitted to a Master's program. One example is the Tilburg University Scholarship for Academic Excellence, which often consists of a partial tuition fee waiver (for non-EEA students) plus, in many cases, a contribution towards living expenses for one academic year. The application deadline for this scholarship is 1 April. More information about the requirements for this scholarship and an overview of other scholarships we offer can be found at [www.tilburguniversity.edu/scholarships](http://www.tilburguniversity.edu/scholarships). Candidates are also encouraged to apply for external scholarships. For information about other opportunities, please visit [www.grantfinder.nl](http://www.grantfinder.nl).

### FINANCING YOUR STUDY

If you wish to work in the Netherlands, there are a number of things you need to know.\* Students with a study visa need a work permit and are restricted in the number of hours they can work. EEA students (with the exception of those from Croatia) do not need a work permit for a part-time job. Additionally, if you are an EEA student, you might be eligible for a loan from the Dutch government. Please visit [www.tilburguniversity.edu/financing-your-study](http://www.tilburguniversity.edu/financing-your-study) for more information.

\*Please note that the regulations mentioned are subject to change.

# Student Services

At Tilburg University, it is part of our job to help you adjust to life at Tilburg University as quickly and as smoothly as possible. Here is an idea of what you can expect.

## INTRODUCTION WEEK

Life at Tilburg University gets off to a flying start. With various student-organized events and the introduction week, called TOP-week, you will quickly become integrated into life at the university and in Tilburg. Visit [www.tilburguniversity.edu/topweek](http://www.tilburguniversity.edu/topweek) for more information.

## ACCOMMODATION

Tilburg University helps you to get started with finding your own accommodation in Tilburg. We will bring you into contact with two housing companies in Tilburg that specialize in offering fully furnished accommodation for international students. Student accommodation can be found near the campus and in between the university and Tilburg city center. Please visit [www.tilburguniversity.edu/accommodation](http://www.tilburguniversity.edu/accommodation) for more information.

## IMMIGRATION REQUIREMENTS

From the moment you are admitted to one of our programs, our International Office will help you with all immigration formalities, including visa procedures.

Visit [www.tilburguniversity.edu/immigration](http://www.tilburguniversity.edu/immigration) for more information.

## LANGUAGE CENTER

The Language Center offers courses for students who want to improve their skills in Dutch or another foreign language. At the start of your studies, you will get a set of language vouchers which give you the opportunity to attend language courses for free. Additional tools for self-study are also available.

Visit [www.tilburguniversity.edu/language-center](http://www.tilburguniversity.edu/language-center) for more information.



At Tilburg University, we want to inspire you to reach your full potential, and in doing so, to have a positive impact on society. As a student, you are trained to integrate knowledge, understanding, norms and values from science, culture, and philosophy of life in a meaningful way.



# Tilburg and the Netherlands

## THE NETHERLANDS

The Netherlands offers an excellent base for your international study experience: the standard of education on offer is top-class and you will certainly feel at home. The Netherlands is one of the most multicultural countries in Europe. English is widely spoken, and it is easy to get around and meet people. Moreover, the Dutch economy provides interesting opportunities for those who wish to work in a multinational and multicultural environment.

## GETTING AROUND

Getting around in the Netherlands is easy as the public transportation system is excellent. It is just a short train ride to cities like Amsterdam, The Hague and Rotterdam. European capitals like Brussels, Paris and London are also within easy reach, since Schiphol Airport and Eindhoven Airport are nearby, making air travel easy. For example, London is just a one-hour flight away.

## TILBURG: A VIBRANT STUDENT CITY

With a population of nearly 211,000, Tilburg is the sixth largest city in the Netherlands. There are over 29,000 students in Tilburg, so student life has an important impact on what happens in Tilburg. The city has something to offer for everyone: a thriving cafe and restaurant culture, sports, art films, world-class pop music at pop music venue 013, classical music at the Tilburg Concert Hall and great contemporary art at the De Pont Museum. Combined with numerous festivals, exhibitions and conferences, you will enjoy an exciting and challenging student life. Visit [www.tilburguniversity.edu/studentlife](http://www.tilburguniversity.edu/studentlife) for more information.

## EXCELLENT SPORTS FACILITIES

The Tilburg University Sports Center offers a broad program of activities and facilities for both recreational users and those who wish to play sports at a competitive level. You can work out at any time from early morning to late evening. Sports Center membership is offered at a price appropriate to a student budget.

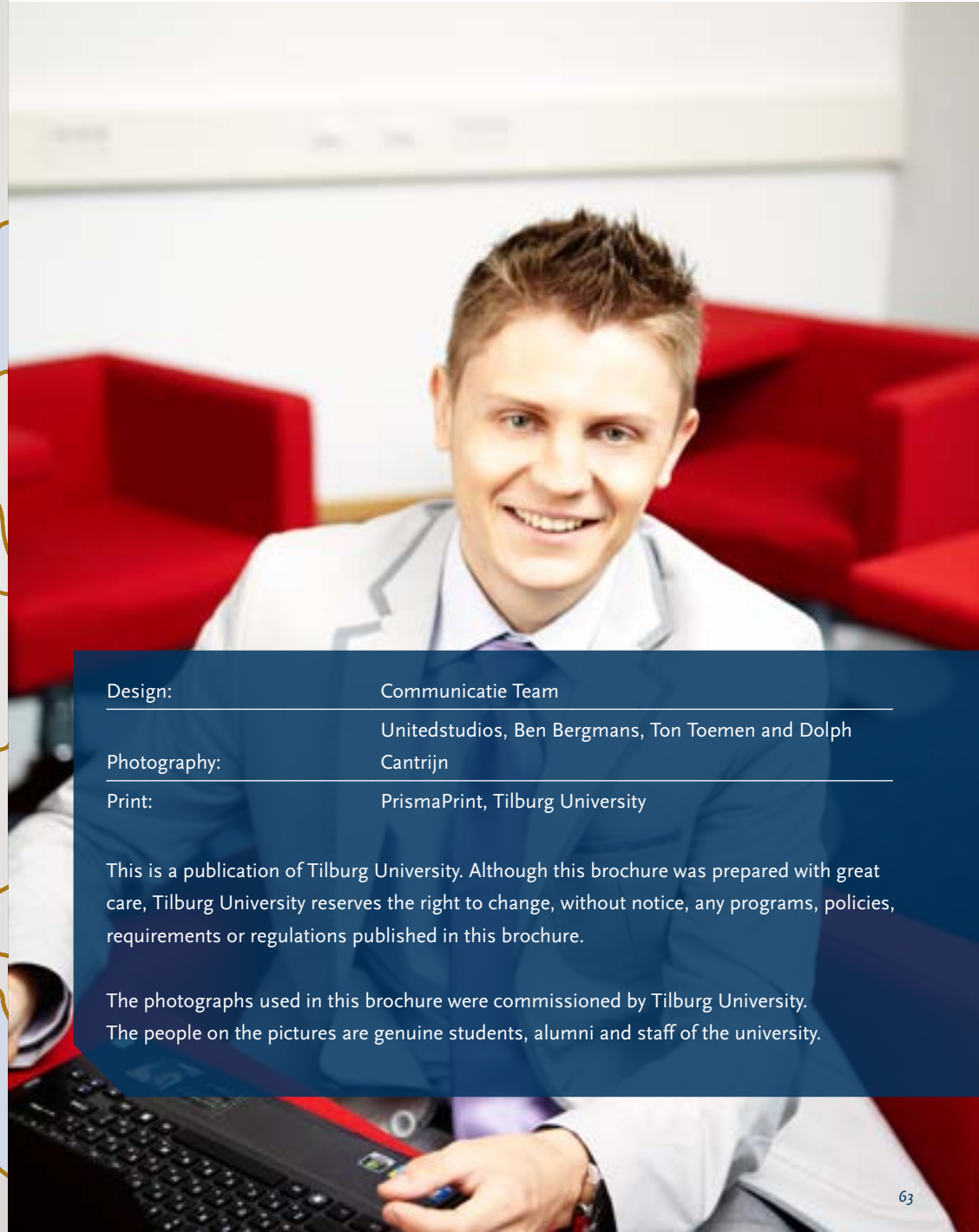
Visit [www.tilburguniversity.edu/sports-center](http://www.tilburguniversity.edu/sports-center) for more information.

**Anna Zmacinskaja, Germany, Strategic Management student:** *"I think it is great that the university organizes an Introduction Week. This provides students with the opportunity to get to know the city and each other before the semester starts. Furthermore, I think it's great that there are academic advisors who help you throughout your studies with any kind of questions regarding your program."*





## Colophon



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[www.tilburguniversity.edu/masters](http://www.tilburguniversity.edu/masters)